Conversations with Mobilty Leaders

Navigating Immigration and Global Mobility in an Election Year

JUNE 2025







Key Highlights

The Global Context of Change

- 2024 saw historic voter turnout and global engagement, with many incumbent governments replaced.
- Immigration, especially employment-based immigration, was a core election issue worldwide, indicating a heightened policy focus in 2025.
- · Global mobility programs must be adaptable to rapidly evolving regulations and geopolitical shifts.

2. Shifts in U.S. Immigration Policy

Employment-Based Immigration in Context

- Only 27% of U.S. green cards are employment-based; 42% are issued to immediate relatives of citizens.
- · 2024 visa statistics:
 - o About 400,000 H-1B applications were approved in 2024. This is slightly down from 2022 when 442,425 were approved.
 - o To put this in perspective, approximately 401,000 F-1 student visas were issued in 2024
 - o Smaller numbers for O, TN, and E-3 categories
- Fiscal year 2026 H-1B cap lottery entries declined by 26% year over year

Key Policy Changes Before January 2025

- J-1 Visa Skills List Changes: many interns and trainees from countries like India and China are now exempt from the 2-year home residency rule, improving adjustment-of-status opportunities.
- H-1B Modernization Regulation (effective Jan 17, 2025):
 - o Redefines "specialty occupation" with stricter degree relevance requirements.
 - o Increases worksite compliance and enforces site visit protocols.
 - o Codifies deference policy—prior approvals are respected unless material job changes occur.
 - o Reinforces bona fide employer-employee relationships.
 - o Adjusts cap gap protections for opt students awaiting H-1B start.





3. Executive Orders and Legislative Proposals

Key Executive Orders

- EO 14161 enhanced screening of non-citizens, more scrutiny at visa interviews and border entries.
- America First Trade Policy (Jan 20, 2025): may impact treaty-based visas like TN (USMCA), H-1B1 (Chile, Singapore), and E-3 (Australia) as trade agreements are reviewed.

Legislative Watch

 Numerous congressional bills introduced in 2024 and 2025 propose significant immigration changes (e.g., visa restrictions based on nationality), though most remain in early stages.

4. Operational Impacts for Global Mobility Leaders

Processing Delays & Scrutiny

- Expect increased visa appointment delays due to reduced eligibility for dropbox renewals (from 24 to 12 months).
- Rising requests for evidence (RFES), especially for TN and H-1B visas.
- Premium processing is notably efficient, offering a workaround to standard delays.

Employer Best Practices

- Be prepared for more frequent and detailed USCIS site visits.
- Ensure employees carry complete documentation (I-797s, job letters) at entry points.
- Legal teams may request more extensive data due to changing form requirements.
- Monitor treaty visa implications tied to evolving trade policies.

